



Dear HMI Community,

What is Holistic Management to you?

Earlier in the year we had interesting conversations and feedback when we put this question to our Certified Educator community. We had about as many different responses as there were respondents. That is because what we do has relevance in many different realms. Everyone agrees that people, a Holistic Goal, weighing decisions toward that goal for adaptive management, and an effective feedback loop are central to what we accomplish. The outcomes and successes are as varied and diverse as the landscapes, communities, and individuals who use these principles and tools.

IN PRACTICE, HMI's bimonthly publication eloquently documents the stories and experiences of our community. Each issue showcases what people on the land and in rural communities are able to achieve through the practice and application of holistic thinking and management. It has documented the extraordinary accomplishments of our diverse and innovative community.

Decisions drive change. Management is doing, engaging and taking decisive actions. We need action with informed decisions to function in complex environments. Monitoring, then interpreting and acting on the monitoring data to create balanced and sustained progress to improve ecosystem function, profitability, team performance and satisfaction, and whatever other component of the whole is important to the people involved.

We are also pleased to report that with the help of our Certified Educators HMI educated 6,436 people in 2021. These people influence almost 6.8 million acres of land across the world. These statistics show the influence and reach of our Certified Educator community and underlines the significance of HMI's Certified Educator program to support more Holistic Management educators.

HMI is working hard to serve a diverse array of producers, from whatever community, environment or aspect of farming they are involved in. We have created different tiers of Holistic Management educators, realizing that various levels of educators and skills level can all contribute to spreading awareness, supporting practice, and mentoring. We provided 88 partial or full scholarships in 2021 worth \$25,450. At least 30% of the scholarships went to people from historically underserved communities, and 63% of scholarships were awarded to women.

We continue to work on refining both our learning and post-training support programs to maximize the 75+ days of training we deliver each year with the help of 143 collaborating organizations. HMI's board has also allocated funds for us to develop and refine both mentor programs and online, self-paced learning programs as part of our efforts to reach more people and be relevant to them with their current challenges.

We are proud of what we have achieved and want to offer a special thanks to HMI's dedicated and passionate staff. This is a great team doing crucial work.

We look forward to executing our plans in 2023 and building on our 2022 work. These successes and unlocking the potential of HMI can only happen with your support, interest, and participation. We look forward to joining you on your journey, and are grateful for all our students, supporters, donors, and funders.

With gratitude,

Wayne Knight Exective Director



Walter Lynn Board Chair







2021 Impact Report

In 2021, HMI and our Certified Educators helped the regenerative agriculture community by achieving the following:

6,436
Land Managers
Trained

88 Scholarships Awarded Totaling \$25,450

30% of Scholarships
Provided to Underserved
Communities

Almost 6.8
Million Acres
Impacted

143
Collaborations

76Days of Training

202l Financials

| Revenue Educational Programs \$ 111,519 \$ 63,260 Publications 13,701 13,015 Parthership & Trust 33,272 Mineral interests 194,901 58,466 Investment Income 69,795 22,952 Unrealized gain(loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 1,153,423 1,019,390 In-kind 22,179 34,366 Consulting 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 492,159 464,574 General & Administrative 170,689 31,723 Real Expenses 709,137 688,117 Net Assets at Enginning of Year 4,962,491 4,631,218 Net Assets at | Summarized Statement of Activities | | 2021 | 2020 |
|---|---|----|-------------|-----------------|
| Publications 13,701 33,272 Mineral interests 194,901 56,466 Investment Income 69,795 22,952 Unrealized gain(loss) on Investments 125,629 22,8657 Realized gain(loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 1,153,423 1,019,390 Consulting 1,153,423 1,019,390 Expenses 1,170,489 210,894 Fundraising 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 799,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Curre | Revenue | | | |
| Partnership & Trust 33,272 Mineral interests 194,901 58,466 Investment Income 69,795 22,952 Unrealized gain(loss) on Investments 125,629 228,657 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 Total Revenues 1,153,423 1,019,390 Expenses 1,706,89 210,894 Frogram 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 799,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Current Assets 11,725 55,910 Investments – Mutual Funds 3,353,333 2,777,397 | Educational Programs | \$ | 111,519 | \$ 63,250 |
| Mineral interests 194,901 58,466 Investment Income 69,795 22,952 Unrealized gain(loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on lovestments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 Total Revenues 1,153,423 1,019,390 Expenses 709 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,7777,397 Prograd Expenses 5,72 | Publications | | 13,701 | 13,015 |
| Investment Income 69,795 22,952 Unrealized gain(loss) on Investments 125,629 228,657 Realized gain(loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,653 1,153,423 1,019,390 Total Revenues 1,153,423 1,019,390 46,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables < | Partnership & Trust | | | |
| Unrealized gain(loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 6,650 Total Revenues 1,153,423 1,019,390 Expenses 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 49,624,991 4,631,218 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets </td <td>Mineral interests</td> <td></td> <td>194,901</td> <td></td> | Mineral interests | | 194,901 | |
| Realized gain (loss) on closely held stock 136,974 66,082 Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,856 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 1,153,423 1,019,390 Expenses 7 1,706,899 210,894 Frogram 492,159 464,574 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Proparty & Equipment 75,738 75,738 Property & Equipment 75,738 | Investment Income | | 69,795 | 22,952 |
| Realized Gain (Loss) on Investments (5,860) 40,564 Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 1,153,423 1,019,399 Expenses 7 1,153,423 1,019,399 Expenses 492,159 464,574 General & Administrative 170,689 210,884 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Inventory 4,782 4,782 Property & Equipment 75,738 75,738 P | Unrealized gain(loss) on Investments | | 125,629 | 228,657 |
| Miscellaneous income 68,178 42,850 Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 Total Revenues 1,153,423 1,019,390 Expenses 170,689 210,894 Program 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Fundraising 46,289 12,649 Fundraising in Net Assets 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 | Realized gain(loss) on closely held stock | | 136,974 | 66,082 |
| Grants 361,100 359,000 Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 Total Revenues 1,153,423 1,019,399 Expenses Program 492,159 464,574 General & Administrative 170,689 12,649 Fundraising 46,289 12,649 Fundraising 46,289 12,649 Fundraising 46,289 12,649 Change in Net Assets 799,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 75,738 75,738 | Realized Gain (Loss) on Investments | | (5,860) | 40,564 |
| Contributions 55,307 50,266 In-kind 22,179 34,366 Consulting 6,650 Total Revenues 1,153,423 1,019,390 Expenses Program 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Current Assets 814,915 821,610 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment 75,10,55 756, | Miscellaneous income | | 68,178 | 42,850 |
| In-kind | Grants | | 361,100 | 359,000 |
| Consulting 6,650 Total Revenues 1,153,423 1,019,390 Expenses Program 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$5,406,777 \$4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Net Property & Equipment 75,738 75,738 Stock in closely held companies 751,055 756,915 Mineral Interests 2,022,236 606,783 Less: Accum | Contributions | | 55,307 | 50,266 |
| Total Revenues 1,153,423 1,019,390 Expenses Program 492,159 464,574 General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$5,406,777 \$4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,7777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Net Property & Equipment 75,738 75,738 Net Property & Equipment 75,738 75,738 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 | In-kind | | 22,179 | 34,366 |
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| General & Administrative 170,689 210,894 Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Cash and cash equivalents 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Vet Property & Equipment 75,738 75,738 Other Assets 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 | Expenses | | | |
| Fundraising 46,289 12,649 Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Cash and cash equivalents 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment 75,738 75,738 Other Assets 2,022,236 606,783 Less: Accumulated Depreciation (1,516,565) [1,213,230] Net Mineral Interests 5,05,671 606,783 Total Assets 5,447,209 5,030,313 <tr< td=""><td>Program</td><td></td><td>492,159</td><td>464,574</td></tr<> | Program | | 492,159 | 464,574 |
| Total Expenses 709,137 688,117 Change in Net Assets 444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$5,406,777 \$4,962,491 Current Assets 814,915 821,610 Cash and cash equivalents 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment (75,738) (75,738) Other Assets 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 | General & Administrative | | 170,689 | 210,894 |
| Change in Net Assets 4444,286 331,273 Net Assets at Beginning of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Cash and cash equivalents 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Other Assets 2,022,236 606,783 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 5,447,209 5,030,313 Current Liabilities | Fundraising | | 46,289 | 12,649 |
| Net Assets at End of Year 4,962,491 4,631,218 Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment (75,738) (75,738) Other Assets 5 750,55 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 5,247,209 5,030,313 Current Liabilities 4,472.09 5,030,313 Current Liabilities 9,292 30,039 Accrued Benefits & Tax Liability 28,340 | Total Expenses | | 709,137 | 688,117 |
| Net Assets at End of Year \$ 5,406,777 \$ 4,962,491 Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment (75,738) (75,738) Other Assets 2,022,236 606,783 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 | Change in Net Assets | | 444,286 | 331,273 |
| Current Assets 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment (75,738) (75,738) Net Property & Equipment (75,738) (75,738) Other Assets 5 756,915 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Other Assets 5,447,209 5,030,313 Current Liabilities 28,340 36,199 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 | Net Assets at Beginning of Year | | 4,962,491 | 4,631,218 |
| Cash and cash equivalents 814,915 821,610 Investments – Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment (75,738) (75,738) Net Property & Equipment (75,738) (75,738) Other Assets 5 756,915 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 40,432 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 | Net Assets at End of Year | \$ | 5,406,777 | \$ 4,962,491 |
| Investments - Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Less: Accumulated Depreciation (75,738) (75,738) Net Property & Equipment 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 40,432 67,822 Net Assets 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 5,224,908 89,177 Total Net Assets 5,406,777 4,962,491 | Current Assets | | | |
| Investments - Mutual Funds 3,353,333 2,777,397 Program Receivables 11,725 55,910 Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Less: Accumulated Depreciation (75,738) (75,738) Net Property & Equipment 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 40,432 67,822 Net Assets 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 5,224,908 89,177 Total Net Assets 5,406,777 4,962,491 | Cash and cash equivalents | | 814,915 | 821,610 |
| Prepaid Expenses 5,728 6,916 Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Less: Accumulated Depreciation (75,738) (75,738) Net Property & Equipment 75,738 756,915 Other Assets 2 5,022,236 606,783 Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets Without Donor Restrictions 5,224,908 4,873,314 With Don | Investments – Mutual Funds | | 3,353,333 | 2,777,397 |
| Inventory 4,782 4,782 Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment 75,738 75,738 Net Property & Equipment 75,738 75,738 Other Assets 3 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accounts payable 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 5,406,777 4,962,491 | Program Receivables | | 11,725 | 55,910 |
| Total Current Assets 4,190,483 3,666,615 Property & Equipment 75,738 75,738 Property & Equipment (75,738) (75,738) Net Property & Equipment (75,738) (75,738) Other Assets 5tock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accounts payable 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 181,869 89,177 Total Net Assets 5,406,777 4,962,491 | Prepaid Expenses | | 5,728 | 6,916 |
| Property & Equipment 75,738 75,738 Less: Accumulated Depreciation (75,738) (75,738) Net Property & Equipment (75,738) (75,738) Other Assets Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accounts payable 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 181,869 89,177 Total Net Assets 5,406,777 4,962,491 | Inventory | | 4,782 | 4,782 |
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| Less: Accumulated Depreciation (75,738) (75,738) Net Property & Equipment (75,738) (75,738) Other Assets (75,738) (75,738) Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 181,869 89,177 Total Net Assets 5,406,777 4,962,491 | | | | |
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| Other Assets Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 4 36,199 Accounts payable 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 181,869 89,177 Total Net Assets 5,406,777 4,962,491 | • | | (75,738) | (75,738) |
| Stock in closely held companies 751,055 756,915 Mineral interests 2,022,236 606,783 Less: Accumulated Depletion (1,516,565) [1,213,230] Net Mineral Interests 505,671 606,783 Total Other Assets 1,256,726 1,363,698 Total Assets 5,447,209 5,030,313 Current Liabilities 40,47,209 30,039 Accounts payable 9,292 30,039 Accrued Benefits & Tax Liability 28,340 36,199 Deferred Revenue 2,800 1,584 Total Current Liabilities 40,432 67,822 Net Assets 5,224,908 4,873,314 With Donor Restrictions 181,869 89,177 Total Net Assets 5,406,777 4,962,491 | | | | |
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| Total Net Assets 5,406,777 4,962,491 | | | | |
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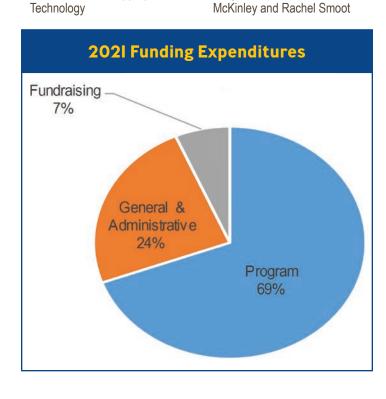
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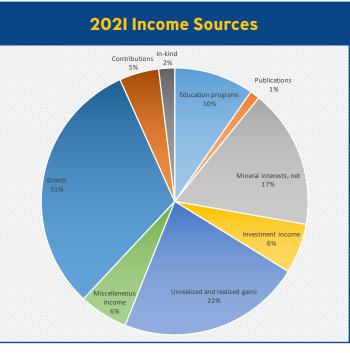
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